

Message

From: Karen Harbert [globalenergy@uschamber.com]
Sent: 6/20/2018 3:09:06 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: America Rises to the Top – Thanks to Energy

How Energy Security is Changing in Today's Global Energy Market



Dear Christian:

Today, the Global Energy Institute (GEI) released our 2018 edition of the [International Index of Energy Security Risk](#) which features a Foreword by U.S. Energy Secretary Rick Perry, who as the former governor of Texas knows a thing or two about energy.

Key Takeaways

The United States has the second best energy security of the world's largest energy consuming countries. The big news is how much progress the United States has made in a short period of time. Considering that the United States was ranked 9th as recently as

2008, this is a truly remarkable run up the table in just eight years. 2008 is about the time the U.S. shale revolution kicked into high gear, and we've been reaping the energy, economic, and geopolitical benefits ever since.

This year's index also confirms that the world's center of energy power has shifted to North America. With the U.S., Canada and Mexico all ranked in the top 7, North America has become an energy powerhouse shifting the world's energy center of gravity away from the Middle East.

Interactive Tool

The Index uses 29 metrics of energy security risks to assess energy security for a group of 25 countries that account for about 80% of global energy demand from 1980 to 2016. Index scores also are calculated for 50 other countries and are available using our [International Index tool](#).

This year's edition contains even more detail than in the past. In addition to ranking countries by their overall security score, we also rank by individual metrics including energy efficiency, price and market volatility, and fuel import exposure.

As to the dramatic change in America's energy security posture the report documents, we can't say it any better than Secretary Perry, who noted: **"There never was a shortage of energy, only a shortage of imagination and a loss of confidence in a nation's ability to innovate."** As the Index demonstrates - not anymore!

Sincerely,



Karen Harbert
President and CEO
[Global Energy Institute](#)
U.S. Chamber of Commerce

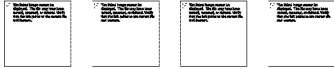
P.S.

Please join us at the U.S. Chamber of Commerce on Thursday, June 21st, as we host a panel discussion on the 2018 Index featuring notable embassy representatives from Mexico, Japan, the United Kingdom, Canada and other countries highlighted in this year's edition.

The roundtable discussion will take place from 3:30 - 5:00 PM. Please contact Kara Conrad at kconrad@uschamber.com with any questions.



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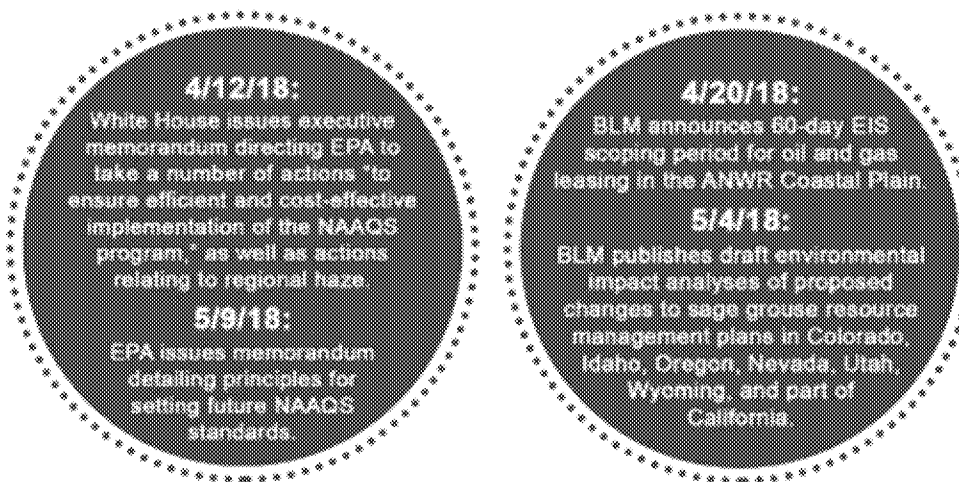
From: Dan Byers [globalenergy@uschamber.com]
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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: NAAQS, pipeline certification, leasing and more....

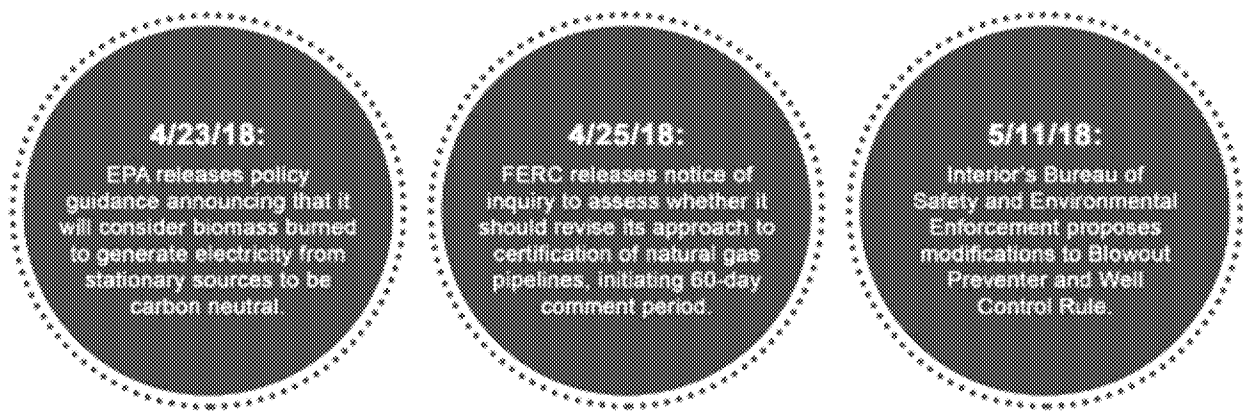
What's New in the Energy Tracker



Dear Christian,

It's been a busy few weeks in energy policy and litigation—by our count, the busiest stretch yet during the Trump Administration. Below is just a ***small fraction*** of the activity appearing in the latest update of the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).





As a one-stop shop for monitoring key energy policy and litigation activities, the [Tracker](#) can also bring you up to speed on these, and less noticed developments as well.

Sincerely,

Dan Byers
Vice President Policy
[Global Energy Institute](#)
U.S Chamber of Commerce

P.S. Please share the [Tracker](#) updates with co-workers and colleagues interested in following the latest in energy policy!

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Subject: What Powers the House of the Future?

Energy Brings America's Future to Life

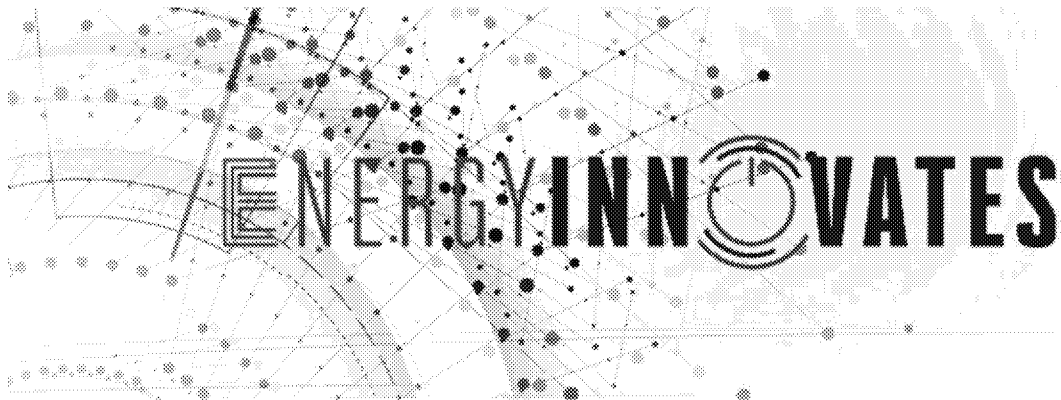


Dear Christian,

America's rise as a global energy superpower has been driven by constant advancements in technology, innovation and ingenuity.

While consumers may not think about it when they flip the light switch, turn on the air conditioner, or when they gas up their car, the American energy industry is at the forefront of innovation and technology development for one of our most basic needs – energy.

Today, we are launching a new initiative to highlight the advances that are making our modern way of life possible – [EnergyInnovates](#)

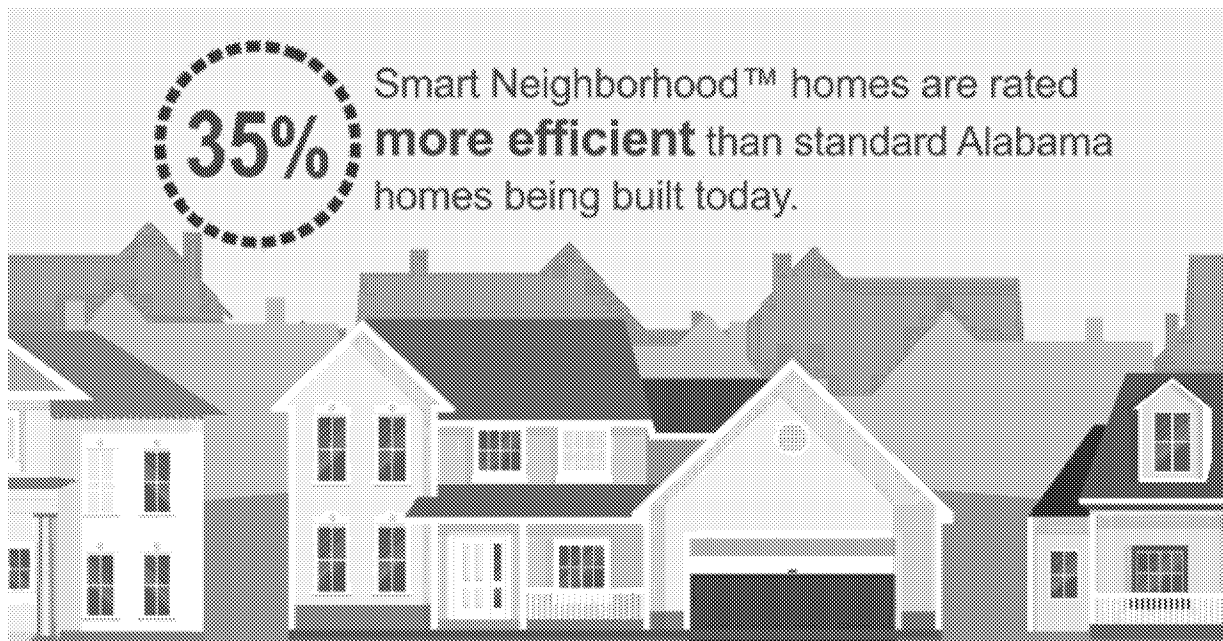


Our goal is to put a spotlight on the ingenuity behind America's ongoing energy revolution, especially the investments being made to find new and better ways to produce, transmit, and use energy.

[EnergyInnovates](#) will highlight innovative projects and technologies, as well as the forward thinkers, engineers and manufacturers responsible for their development. The initiative will

include facility tours and site visits, interviews, extensive digital content, and events around the nation.

The initiative kicks off today with a visit to **Alabama Power's Smart Neighborhood™**, a collection of 62 homes that feature high performance energy efficient systems, cutting edge interconnectivity, and a dedicated micro-grid incorporating solar, battery storage, and natural gas power supplies.



These homes are built standard with advanced systems and appliances and provide residents with nearly unprecedented control over their household energy use, while also collecting and analyzing data from the homes that will support further advancements in the future.

Follow along on our [website](#), [Facebook](#) and [Twitter](#) as we take a tour of this energy innovation. We'll share more about the Smart Neighborhood™, and visit with the many local innovators that played a vital role in the conception, development, and delivery of what is arguably the most advanced community in the country.

Please join us on our tour of the places across America where *EnergyInnovates*.

Sincerely,

A handwritten signature in black ink, appearing to read 'K Harbert'.

Karen Harbert
President and CEO
[Global Energy Institute](#)
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Subject: GEI Leaders in the Media

Read more on the latest energy issues



Breaking News

GEI's Dan Byers made the following comment on President Trump's Executive Memorandum on EPA [air quality standards](#):



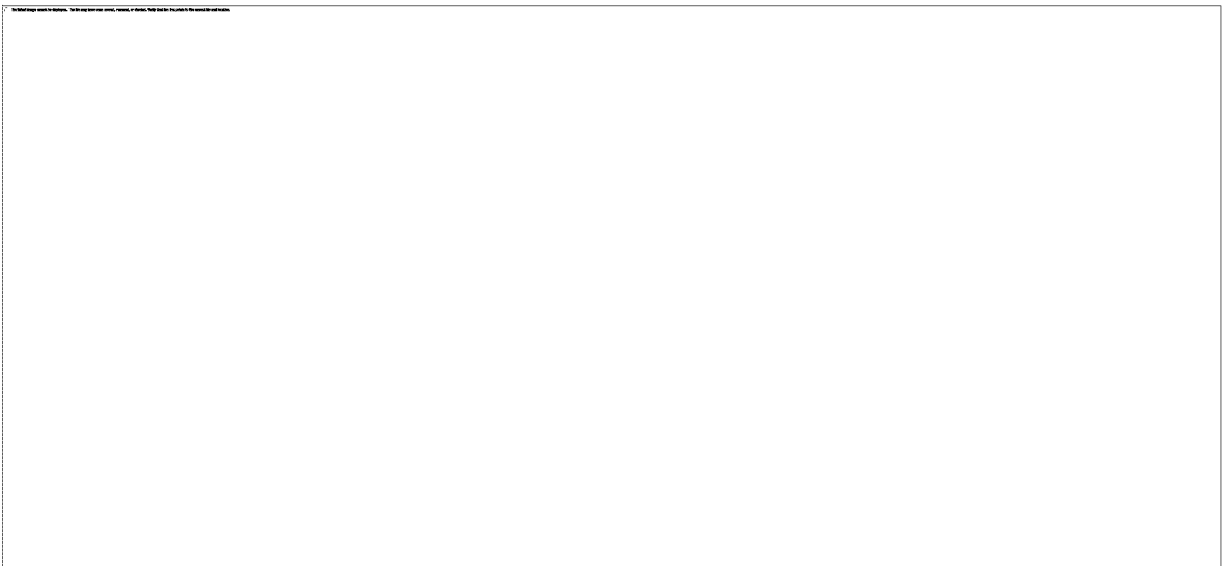
Karen Harbert Featured in BIC Magazine

Karen was featured in *BIC Magazine*, North America's largest news source on petrochemical projects and expansions, where she discussed the impact of oil and gas regulations, and the importance of understanding American energy issues. Read the [article here](#).

Christopher Guith on Bipartisan Policy Center's Podcast

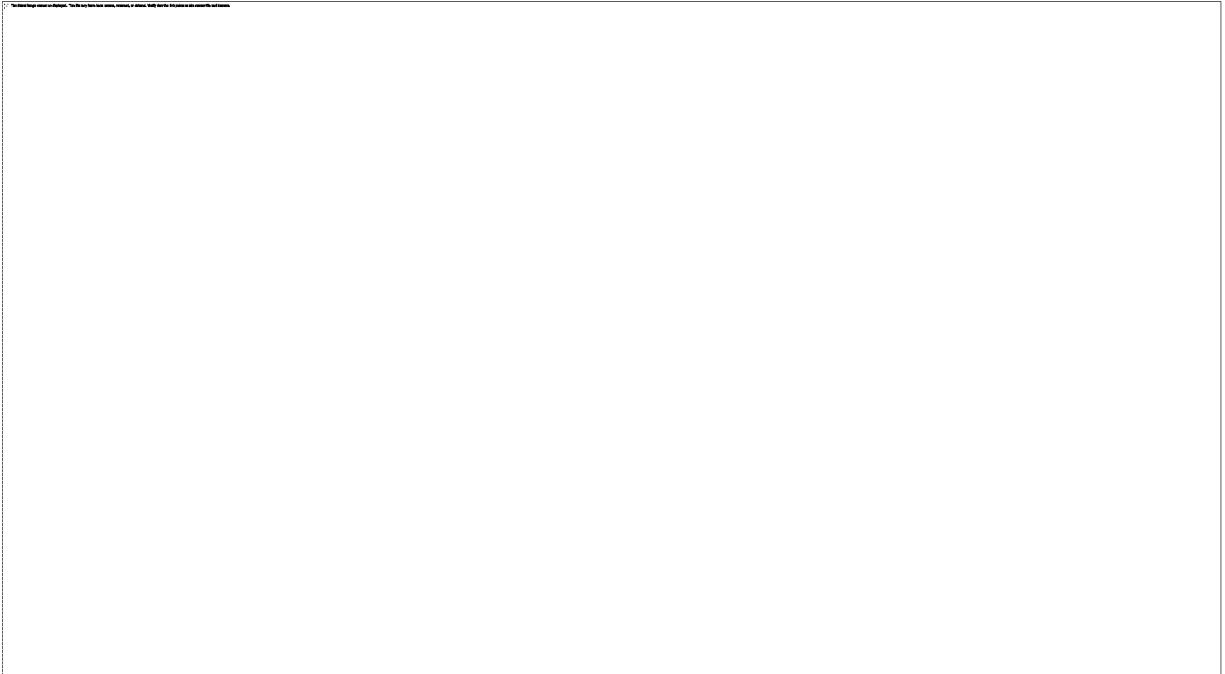
GEI's Christopher Guith recently joined Brad Townsend of the Bipartisan Policy Center's American Energy Innovation Council on a [podcast](#) to discuss U.S. competitiveness, technology and innovation, and what to expect in the next generation of energy. Listen to the full podcast on the [U.S. Chamber website](#). Below is a Q&A excerpt from the podcast.

On the current landscape of U.S. competitiveness in long-range global energy technology markets:

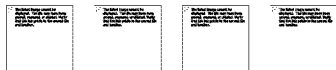


U.S. Chamber Praises "One Federal Decision" MOU

In an effort to streamline infrastructure permitting, the White House issued the "One Federal Decision" memorandum of understanding to ensure America's infrastructure projects aren't bureaucratically delayed while still ensuring our air and water are protected. In case you missed it, below is the U.S Chamber's statement.



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Subject: NAAQS Reform and EnergyInnovates

Clean Air and Innovation leading the week



Energy Round Up

The Latest: GEI's Statement on NAAQS Reform

GEI's Dan Byers shares thoughts on Administrator Pruitt's May 10th memorandum reforming the National Ambient Air Quality Standards (NAAQS) under the Clean Air Act. Read the full statement below. Read the memorandum signed by Administrator Pruitt [here](#).

EPA's National Ambient Air Quality Standards (NAAQS) process has long been in need of improvement, so we're pleased to see EPA take action to do just that. Today's announcement signals a new approach focused on key statutory duties and regulatory flexibility, which should lead to a better process that won't impede economic growth.

We are particularly pleased to see EPA addressing practical challenges such as background concentrations and sources of pollution. State and local air agencies should not be unduly punished for background pollutants that are out of their control as they are in the current system. We look forward to working with EPA and key stakeholders to continue the progress we've made to improve our nation's air quality.

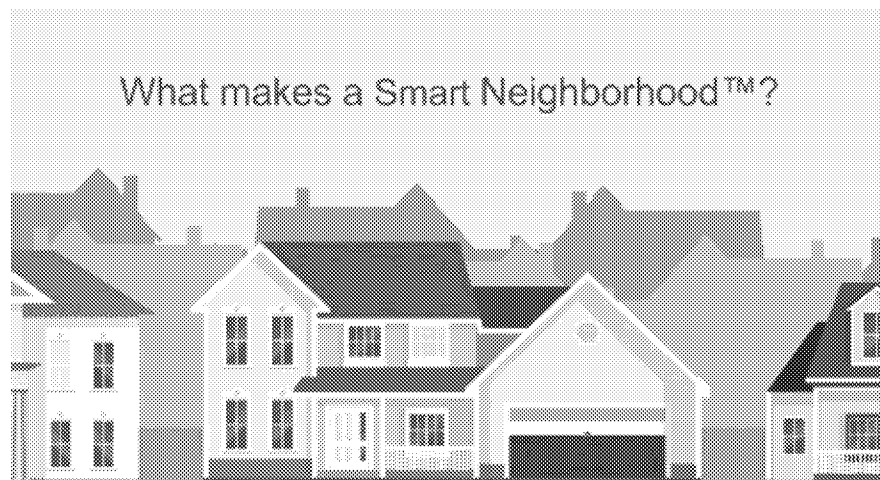
Dan Byers, Vice President of Policy
U.S. Chamber of Commerce Global Energy Institute

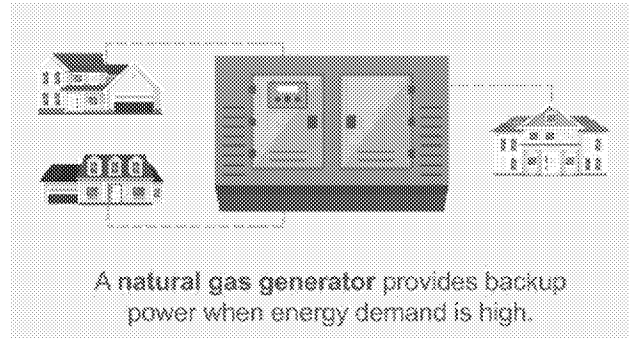
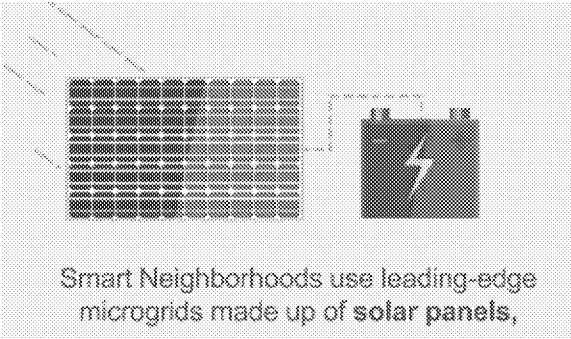
Introducing EnergyInnovates

The American energy industry is working 24/7 to find new and better ways to produce, transmit, and use energy. This week we launched EnergyInnovates an initiative to showcase some of the most cutting edge, forward-thinking energy innovations around.

We kicked off the initiative with a visit to **Alabama Power's Smart Neighborhood™**, a collection of sixty-two future-focused homes that are more efficient than the typical new homes built today.

Please visit our EnergyInnovates website to see facility tours and site visits, interviews and extensive digital content as well as to learn about our next stops.






GEI Featured in *Real Clear Policy*

Real Clear Policy ran a piece by Dan Byers where he discusses the steps taken by Environmental Protection Agency to improve data transparency and their decision to restrict the use of non-public data as a basis for rules and regulation. [Read the full article here.](#)

RealClear Policy

Newsletters Articles Video More

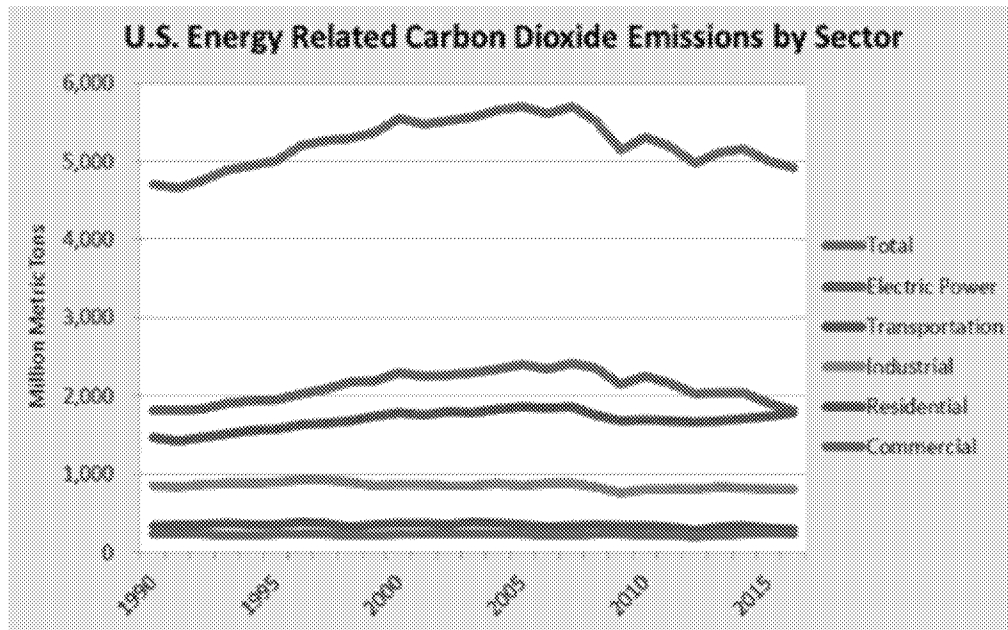


EPA Finally Takes 'Fishbowl' Approach to Regulation

By Dan Byers
May 08, 2010

Greenhouse Gas Emissions on the Decline

Read Steve Eule's last blog on the good news about greenhouse gas emissions (GHG) – they continue to decline. EPA is out with new data showing that GHGs in the United States (excluding U.S. territories) fell 2.5% in 2016 for the second consecutive year. Steve explains it all [here](#).



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Subject: Tracking Tariffs and Taxes and WOTUS

Read about the latest progress in energy policy, regulatory reform and more



Dear Christian,

The energy policy landscape is always changing, and the last few weeks have been no exception. **Need quick access to the latest official actions from the Trump Administration and Congress?**

The Global Energy Institute – Beveridge & Diamond Energy Tracker provides a one-stop shop for monitoring and accessing official materials related to key energy policy and litigation activities.

Significant updates over the last month that are covered in the Tracker include:

- **President Trump** imposed new tariffs of the import of solar panels.
- **Congress** passed legislation containing significant energy provisions—most notably a package of tax credit extensions headlined by expansion of the “45Q” carbon sequestration credit.
- The **Department of Interior** scheduled the largest lease sale in U.S. history for March, while the **Supreme Court** and **EPA** both advanced decisions impacting the implementation of the Waters of the United States regulation.

In total, the Tracker includes the latest on more than 80 different issues, as well as cumulative data summarizing overall progress on energy policy, regulatory reforms and litigation.

ACTION ON ENERGY POLICY, REGULATORY REFORM AND LITIGATION

PRESIDENT TRUMP

- 8** executive orders
- 4** presidential memoranda
- 5** public laws

THE ADMINISTRATION

- 15** energy-related regulatory/policy reforms initiated or under review
- 7** reforms formally proposed
- 20** reform actions that have been finalized or completed

THE COURTS

Litigation pertaining to at least **15** actions is underway or ongoing.

Know a co-worker or colleague who needs the latest in energy updates? Share the Energy Tracker with them today.

Share

Stay tuned for more updates as we continue to track energy policy and litigation developments in 2018.

Sincerely,

Dan Byers
Vice President Policy
Global Energy Institute
U.S Chamber of Commerce

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Subject: New England's Needless Energy Crisis



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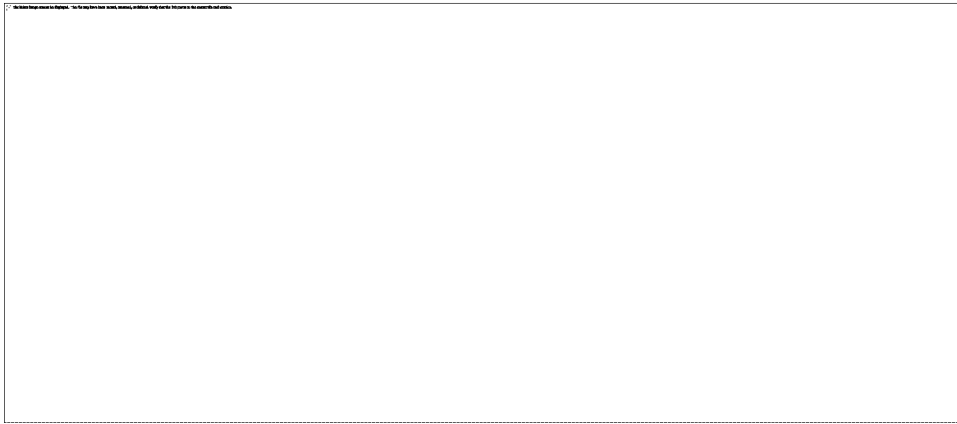
New England is heading towards a fuel-security crisis.

Even though New England sits on the doorstep of one of the world's largest natural gas fields, the region's infrastructure is not expanding at the necessary pace. According to a study by ISO New England, "given the region's current and growing reliance on natural gas, limitations on the region's natural gas delivery infrastructure are the most significant component of New England's fuel-security risk."

My op-ed in the [Providence Journal](#) discusses this study and how it aligns with our own report "[What if Pipelines Aren't Built in the Northeast](#)" released last year, which stresses the need for additional natural gas (and oil) pipelines into New England to provide affordable and reliable energy to consumers and businesses.

Our report discusses how a lack of energy infrastructure in New England has led to residential electricity prices that are 44 percent higher than the U.S. average and how without pipeline infrastructure, New England will lose more than 78,000 jobs and \$7.6 billion in regional GDP by 2020.

New England needs modern infrastructure to compete. Energy infrastructure is no exception.



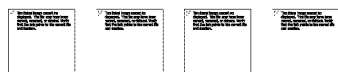
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Karen Harbert
President and CEO
Global Energy Institute
U.S. Chamber of Commerce



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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Halliburton Answers the Call for Help



Dear Christian,

Being a good neighbor and active community member is part of the American energy industry's business philosophy. Employees not only work in the community, they also live there. So when Halliburton was called to help their neighbors during Hurricane Harvey, they immediately jumped in.

Halliburton's Melissa Sowell received word that a Beaumont shelter for children and families needed help evacuating from the rising flood waters. Melissa quickly leveraged assets from Halliburton and coordinated the evacuation of more than 90 people.

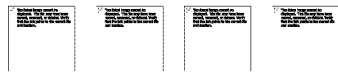


Halliburton heard the call of their community and answered swiftly because they believe that community means being there for each other - no matter what. Be sure to watch the video above for the full perspective on Halliburton's efforts.

Sincerely,

Sue Forrester
Managing Director
Global Energy Institute
U.S. Chamber of Commerce

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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: The Trump Administration Turns One: January Energy Tracker Updates



Dear Christian,

As the Trump Administration enters year two, it makes sense to take stock of the progress made on the President's ambitious energy reform agenda.

While most people are familiar with the big ticket items such as approval of Keystone XL, repeal of the Clean Power Plan, and exploration of the Alaska National Wildlife Refuge, many equally impactful elements of the agenda are playing out below the radar, in the form of countless individual regulatory actions and key litigation.

The [Global Energy Institute – Beveridge & Diamond Energy Tracker](#) provides a great tool to monitor these individual actions that are an easily forgotten part of the bigger picture. The Energy Tracker also keeps an ongoing tally of key executive actions and regulatory reform progress across federal agencies.

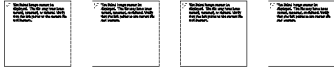
Have a visit to see the latest updates through January 19. Be sure to bookmark the [Tracker](#) and our [quick reference guide](#) for use as your one-stop resource for the latest updates on a broad swath of energy policy and litigation news and information as well as quick links to official documents and other public materials.

Until next month!

Sincerely,

Dan Byers
Vice President Policy
[Global Energy Institute](#)
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Subject: The Storm Before the Calm: July Energy Tracker Updates

The Latest on Keystone XL, ESA, CPP and much more

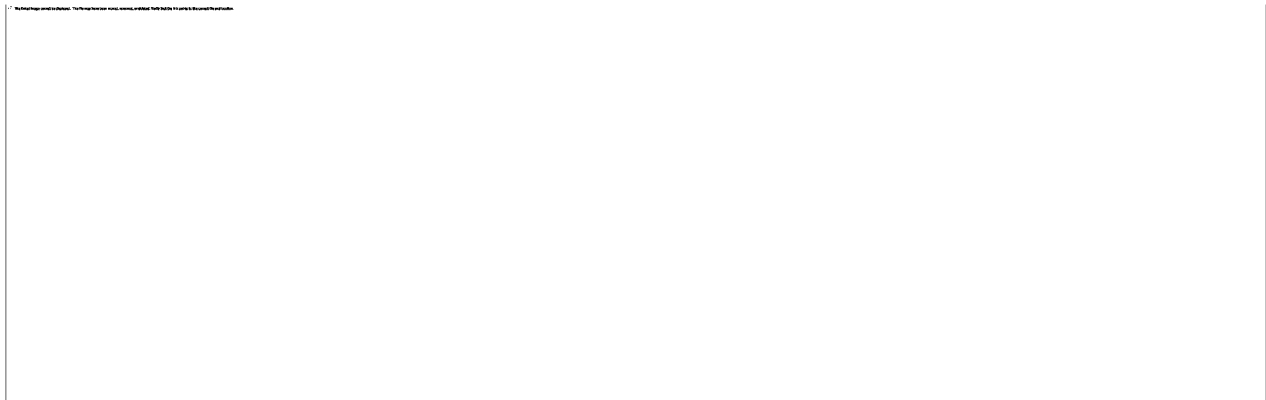


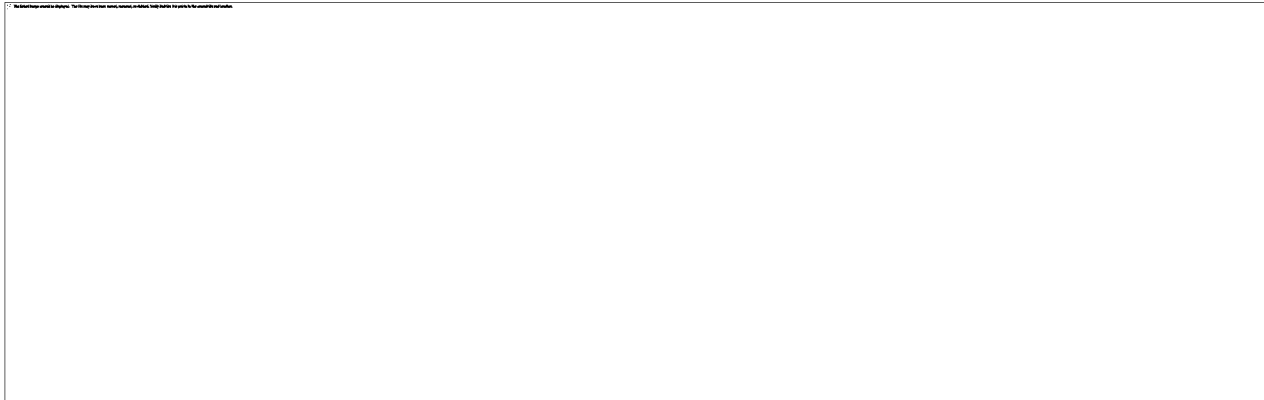
Dear Christian:

Skipping town for August? Before you disappear, check out this month's update to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).

Whether the issues you are interested in are high-profile or down in the weeds, [the Tracker](#) is a one-stop shop for monitoring key energy policy and litigation activities, as well as quick access to agency comment dockets and other official materials.

Below is just a small sample of the activity appearing in our latest update—click below to check it out!





Please share the [Tracker](#) updates with co-workers and colleagues interested in following the latest in energy policy.

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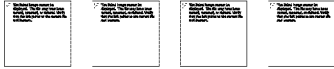
Have a great summer!

Sincerely,

Dan Byers
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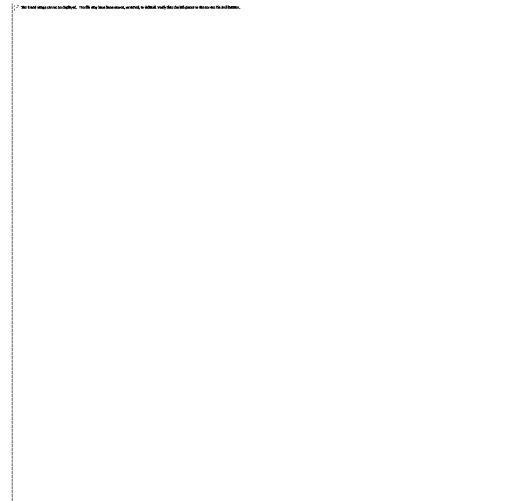
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Subject: Exxon Mobil in Action



Dear Christian,

With torrential rains and flood waters reaching epic levels, the town of Beaumont, Texas became an island. The town's pumps were compromised by the rising water, putting at risk the fresh water supply for Beaumont's residents.

Employees at Exxon Mobil's Beaumont facility put their own worries and concerns aside and quickly went into action. Ashley Alemayehu and her team provided piping and infrastructure that would allow over 100,000 residents access to clean water.

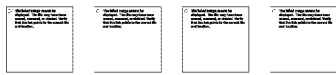


Exxon Mobil's quick thinking and strong community relationship helped save the day. Stay tuned for more Energy Strong videos that highlight America's energy producers community first philosophy.

Sincerely,

Sue Forrester
Managing Director
Global Energy Institute
U.S. Chamber of Commerce

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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: The latest on fuel efficiency standards, energy litigation, and more.....

April Energy Tracker Updates



Dear Christian:

Below are the latest updates to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#). Headlining the updates over the last month is today's announcement by EPA Administrator Scott Pruitt that his agency will revise light-duty vehicle fuel efficiency standards.

As a one-stop shop for monitoring key energy policy and litigation activities, [the Tracker](#) can also bring you up to speed on less noticed developments as well. Other notable updates last month include:

- [3/12/18](#): EPA finalizes proposal to stay deadlines pertaining to stay certain requirements associated with 2016 methane NSPS rule.
- [3/12/18](#): Court issues opinion upholding FERC waiver overruling New York's permit denial for Millennium's Valley Lateral pipeline.
- [3/13/18](#): EPA issues guidance memo clarifying application of "project netting" determinations associated with New Source Review (NSR) permitting requirements. For a detailed summary of this and related actions, please see this [Beveridge and Diamond News Alert](#).
- [3/16/18](#): D.C. Circuit holds oral arguments in challenge to EPA delay of Risk Management Plan regulation (*Air Alliance Houston v. EPA*, No. 17-1155).
- [3/23/18](#): U.S. District Court of North Dakota issues order granting states' request to resume litigation on WOTUS rule.
- [3/26/18](#): Environmental petitioners file for review of EPA's final action reversing "once-in, always-in" policy under section 112 of the Clean Air Act.
- [3/27/18](#): National Highway Traffic Safety Administration proposes to retain civil penalties for auto manufacturer CAFE violations, rejecting Obama Administration proposal to increase fines.
- [4/3/18](#): EPA announces completion of the Midterm Evaluation (MTE) process for light duty vehicle GHG standards for model years 2022-2025, determining that current standards are not appropriate and should be revised.

Please share the Tracker updates with co-workers and colleagues interested in following the latest in energy policy!

SHARE

Sincerely,

Dan Byers
Vice President Policy
Global Energy Institute
U.S Chamber of Commerce

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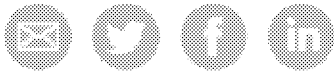
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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Happy Holidays from the Global Energy Institute



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From: Sue Forrester [globalenergy@uschamber.com]
Sent: 11/10/2017 4:13:41 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Watch Our Next Energy Strong Video



Dear Christian,

Last week, we launched our new "Energy Strong" series to proudly share the stories of members of the energy industry who worked alongside first responders and law enforcement officials to provide help during and after Hurricanes Harvey and Irma.

Our second story highlights the actions of Chris Brown and fellow Golden Pass LNG employees who jumped into boats to save more than 500 flood victims during Hurricane Harvey.





We hope these stories about the American energy industry's good works and community service will continue to educate and inspire you.

Sincerely,

Sue Forrester
Managing Director
Global Energy Institute
U.S. Chamber of Commerce

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Sent: 1/5/2018 10:41:30 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: A Look Back at 2017



A Look Back at 2017

2017 was a year of change—with both a new Administration more interested in realizing America's energy potential, to our Institute, which became the Global Energy Institute to better reflect our nation's new position as an energy superpower. As we look ahead in the new year, we are excited about new opportunities to improve our regulatory environment, move forward with critical infrastructure projects, and utilize our vast energy resources.

Introducing our New Name

On June 20, we celebrated our 10th anniversary with an "Energy Strong" [forum](#) that also featured the debut of our new name: the Global Energy Institute.



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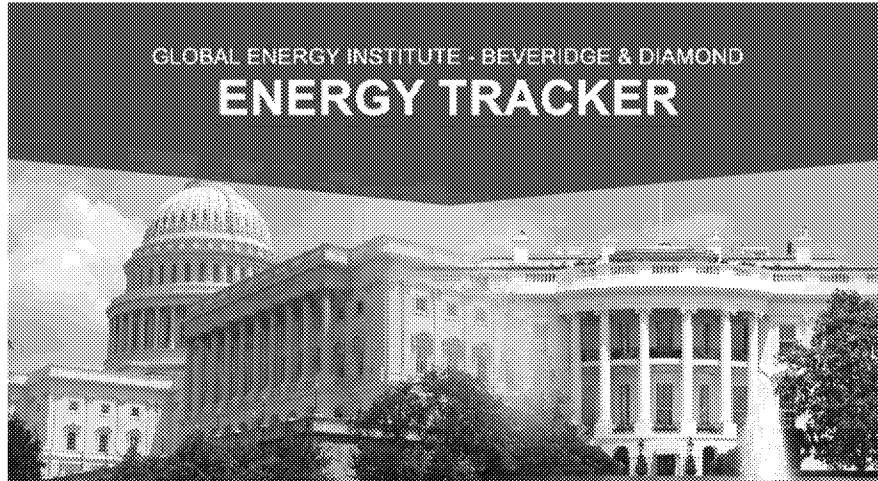
Fuel for Thought

In case you missed it, our new [Fuel for Thought](#) blog is an excellent source of timely analysis about the latest energy news from the Administration and Congress and the energy industry. Stay informed by visiting [here](#):



Energy Tracker

In partnership with Beveridge & Diamond, GEI launched an [Energy Tracker](#) which provides a comprehensive, filterable and sortable list of energy-related federal actions tracked by date, agency, high-level topic area, and issue. The Tracker is regularly updated so it is your one stop for all energy related policy and litigation. More updates to come in 2018!



Energy Strong Videos

GEI was proud to introduce the *Energy Strong* video series where we highlighted how members of Houston's energy industry jumped into action to help their communities and neighbors in need during and in the aftermath of Hurricane Harvey. Click [here](#) to see the whole Energy Strong series.



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From: Karen Harbert [kharbert@uschamber.com]
Sent: 10/24/2017 7:11:11 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Just In - New Energy Policy Tracker



Dear Christian:

As the Trump Administration moves forward with an ambitious energy and environmental reform agenda, the U.S. Chamber's Global Energy Institute and the law firm Beveridge & Diamond have launched a comprehensive [Energy Tracker](#) to help follow key regulatory, judicial, and legislative developments.

[The Tracker](#) is intended to serve as a user-friendly clearinghouse for monitoring key Executive Branch, regulatory, judicial, and legislative developments through a filterable and sortable database of energy-related federal actions tracked by date, agency, topic, and specific issue area.

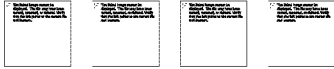
Whether you're curious about the status of a specific Environmental Protection Agency lawsuit or want to browse Department of Interior actions on land management and leasing, the Tracker provides comprehensive, objective, "just-the-facts" answers to your energy policy and litigation questions.

Please visit the [Energy Tracker](#) and sign up to stay informed on the latest changes to American energy policy.

Sincerely,

Karen A. Harbert
President and CEO
[Global Energy Institute](#)
U.S. Chamber of Commerce

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Sent: 12/20/2017 10:29:11 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Tracking ANWR: December Energy Policy Updates



Dear Christian,

It seems like we say this every year, but 2017 has been a whirlwind of a year for major energy news. From today's congressional passage of tax reform legislation authorizing leasing in the Arctic National Wildlife Refuge (ANWR) to the flurry of Trump Administration executive actions upon taking office in January, it has truly been an action-packed year. If you're having trouble keeping up on the latest, the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#) is here to help.

The Tracker provides a one-stop shop for monitoring and accessing official materials related to key energy policy and litigation activities, and our December updates are now available for review.

Overall, they show that the Trump Administration's energy-related regulatory and policy agenda continues to steadily progress. Through December 20, we estimate that:

- Energy-related actions taken by President Trump thus far include 8 executive orders, 4 presidential memoranda, and provisions in 4 public laws;
- The Administration currently has 16 energy-related regulatory/policy reforms initiated or under review, 6 reforms formally proposed, and 15 reform actions that have been finalized or completed. (Data drawn from this [quick reference sheet](#); these figures do not include project-specific actions such as leases or permit approvals.)
- In addition, litigation pertaining to at least 11 actions is underway or ongoing.

Specific notable developments highlighted in this edition of [the Tracker](#) include the following:

- **12/20/17:** Congress passes Section 20001 of tax reform legislation authoring oil and gas leasing in section 1002 of Arctic National Wildlife Refuge.
- **12/18/17:** EPA issues advance notice of proposed rulemaking seeking comment on a framework to replace the Clean Power Plan
- **12/8/17:** President Trump issues proclamation reducing the size of the Bears Ears and Grand Escalante national monuments.

- 12/8/17: BLM finalizes proposal to delay implementation of venting and flaring rule until January 2019.
- 12/8/17: Second Circuit schedules oral argument in Valley Lateral pipeline litigation (NY DEC v. FERC) for 1/24/18.

Happy holidays, and please stay tuned for additional updates as we continue to track energy related activities in 2018!

Sincerely,

Dan Byers
Vice President Policy
Global Energy Institute
U.S. Chamber of Commerce

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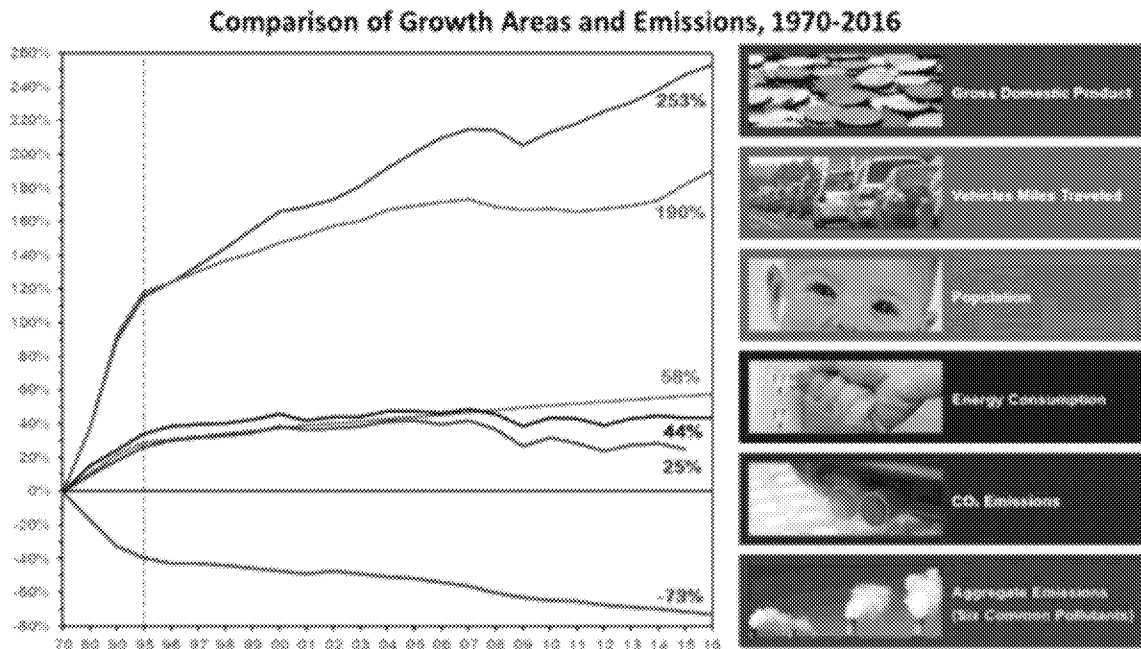
Message

From: Karen Harbert [globalenergy@uschamber.com]
Sent: 4/26/2018 6:46:16 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Visualizing the U.S. Clean Air Success Story

Clearing the Air on Cleaning the Air

Dear Christian:

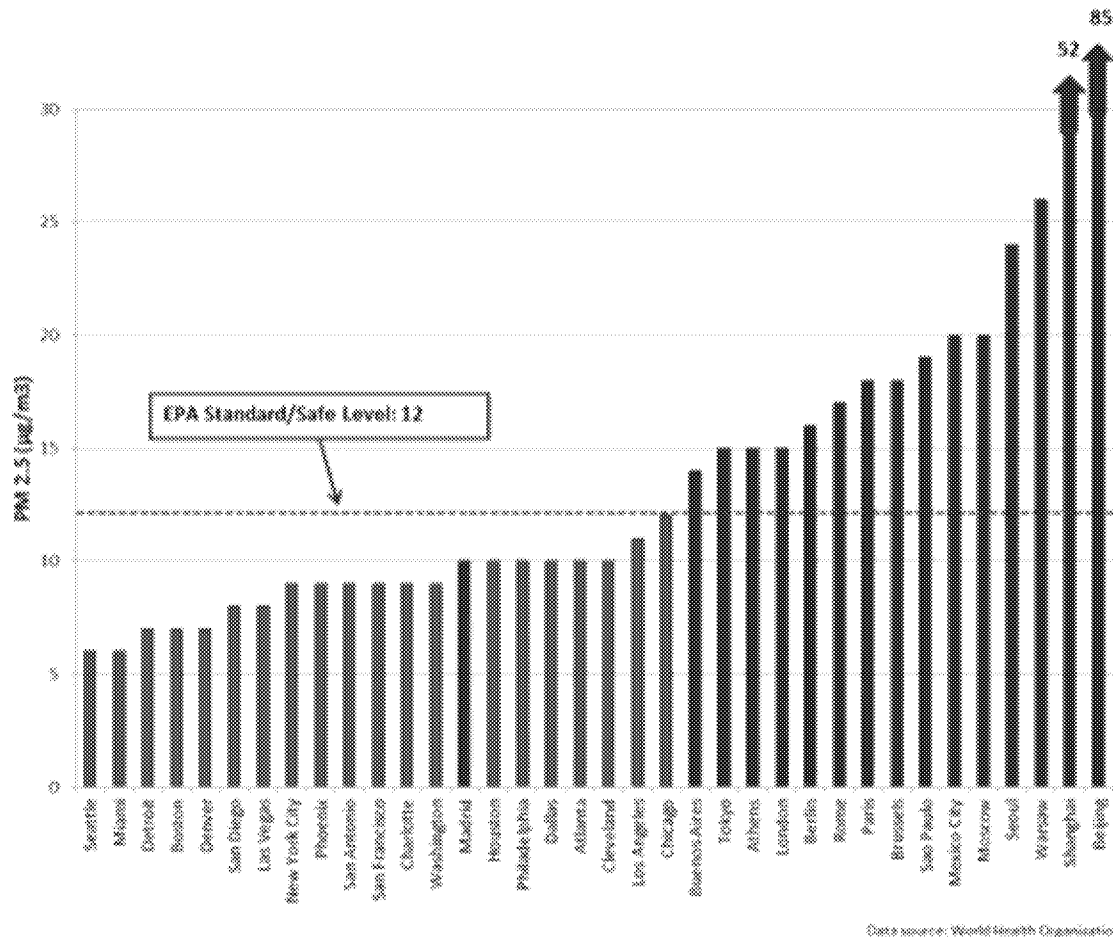
Pop quiz: How clean is the air in the United States? How about where you live? If you're like many Americans, you may answer that air quality is not so good, and may even think it is trending worse. This is simply not the case. As the recently released graphic from EPA illustrates, nationwide pollution levels have decreased 73% since 1970, all while the U.S. economy and population have grown substantially.



Unfortunately, despite this good news, public polling typically shows that American's opinions of air quality have worsened. This is surely due in part to misleading reports and news articles that paint a pessimistic view.

To help set the record straight, El's Dan Byers has a [new blog](#) showing how air quality in several U.S. cities, like Dallas, Milwaukee and Las Vegas, has steadily improved at the same time their economies and population have grown, and how U.S. cities stack up against other major cities around the world. Did you know that Houston has cleaner air than Paris, London and Rome?

Comparison of PM 2.5 Air Quality Levels in Major Global Cities



These statistics show undeniably that our air quality has greatly improved all while America has experienced economic growth and increased energy and industrial production. These achievements are the product of a truly cooperative system involving EPA, states, industry, and environmental advocates working together on countless issues to advance technology and policy in a manner that fosters economic growth.

Some have referred to these achievements as "the greatest environmental story seldom told." We hope you will join us in helping to set the record straight, and instead make it the greatest story **often told.**

Sincerely,



Karen A. Harbert
President and CEO
Global Energy Institute
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From: Wilcox, Jahan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=88FD588E97D3405D869BCAE98D391984-WILCOX, JAH]
Sent: 10/6/2017 6:14:11 PM
To: Griff.Jenkins@foxnews.com
CC: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: How can I reach you

Jahan Wilcox
EPA
Strategic Communications Advisor
Work Cell: Ex. 6
Work Email: wilcox.jahan@epa.gov

Message

From: Karen Harbert [kharbert@uschamber.com]
Sent: 10/30/2017 7:38:37 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: My Op-Ed in USA Today



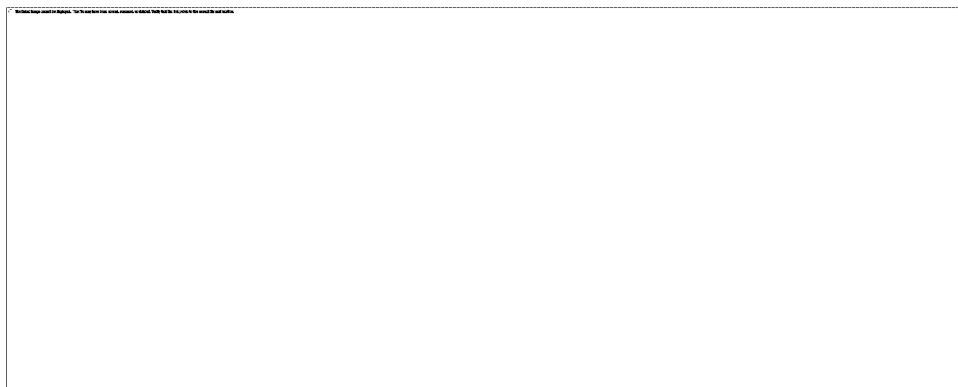
Dear Christian:

Earlier this month the EPA issued a notice to withdraw the Clean Power Plan (CPP), a move the Global Energy Institute (GEI) supported. Suffocating energy producers with burdensome regulations and swamping states with federal mandates was not the answer to a cleaner energy future.

Now is the time to focus on technology and innovation as the best approach for reducing greenhouse gas emissions and mitigating the impacts of climate change.

American businesses have led and will continue to lead the world in technological advances and towards a future that recognizes the balance between affordable energy, a cleaner environment and a prosperous economy.

For more on innovation and CPP, please see my [op-ed in USA Today](#).



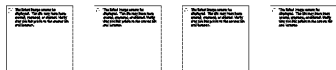
Sincerely,



Karen A. Harbert
President and CEO
Global Energy Institute



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To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: ANWR, the Hill and more...



Energy Round-up

Hess prepared over 11,000 meals for Texans in need.

Working around the clock, Hess' Randy Fournier and his team of professional chefs prepared and distributed more than 11,000 meals to their neighbors impacted by Hurricane Harvey. Click [here](#) or below to watch Hess' story.



Karen Harbert testified on the impact of NAFTA on North American energy.

On Wednesday, our President and CEO Karen Harbert testified before the U.S. House Committee on Energy and Commerce's Subcommittee on Energy on the impact of NAFTA on North American energy. Click [here](#) to read more about the impact of NAFTA on America's energy future.



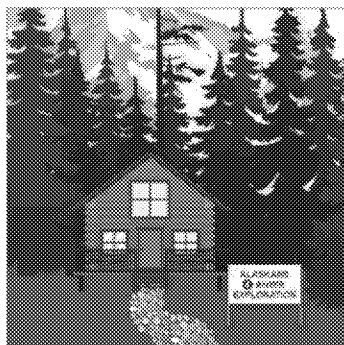
ANWR Fast Facts

With ANWR back in the news and part of the proposed congressional tax package, we created an infographic and a [blog](#) to explain why now is the time to unlock critical resources in this remote region of Alaska.

3 THINGS TO KNOW ABOUT ANWR

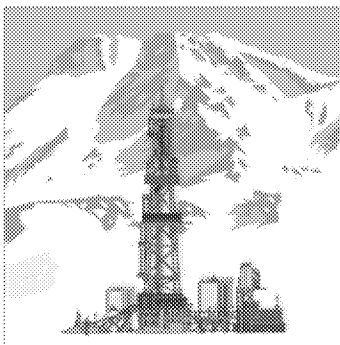
A CRITICAL SOURCE OF AMERICAN ENERGY POTENTIAL

In 1980, Congress set aside a small non-wilderness area of the Arctic National Wildlife Refuge (ANWR) specifically for energy production. This tiny area has incredible energy potential that could create jobs in Alaska, increase America's energy security, and generate \$1.1 billion in revenue for the U.S. taxpayer. Here are three things you should know about unlocking even more Alaskan energy.



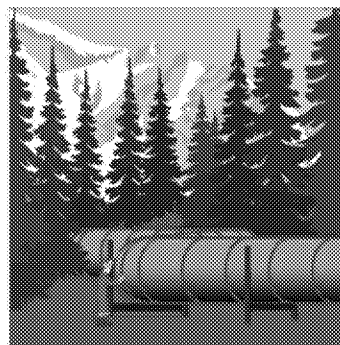
70% LOCAL SUPPORT

Recent polls consistently show over 70% of Alaskans support energy development in portions of ANWR.



10.4 BILLION BARRELS

ANWR contains an estimated 10.4 billion barrels of oil, and opening the area will greatly benefit the economy of Alaska and our nation.



40 YEARS OF SUCCESS

The Trans Alaska Pipeline System (TAPS) is an American success story, safely delivering billions of barrels of oil for the past 40 years.

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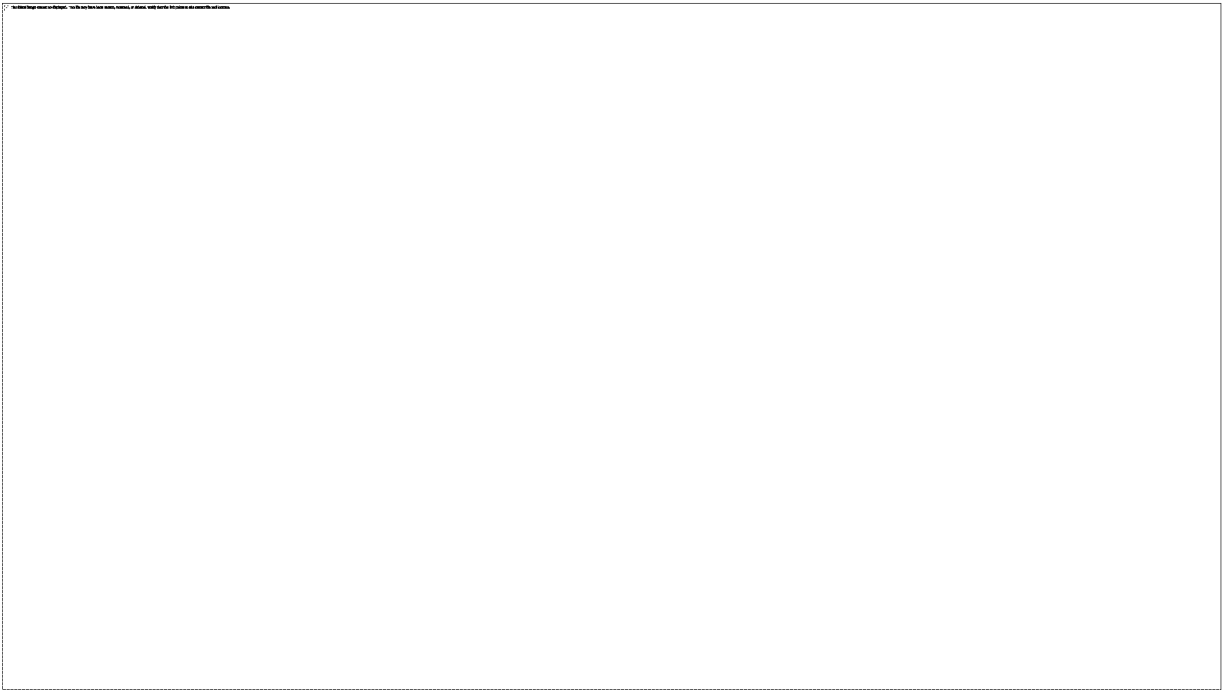
From: Global Energy Institute [globalenergy@uschamber.com]
Sent: 3/30/2018 2:03:46 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: The Future of Energy



Energy Round-Up

2017 Electricity Price Map

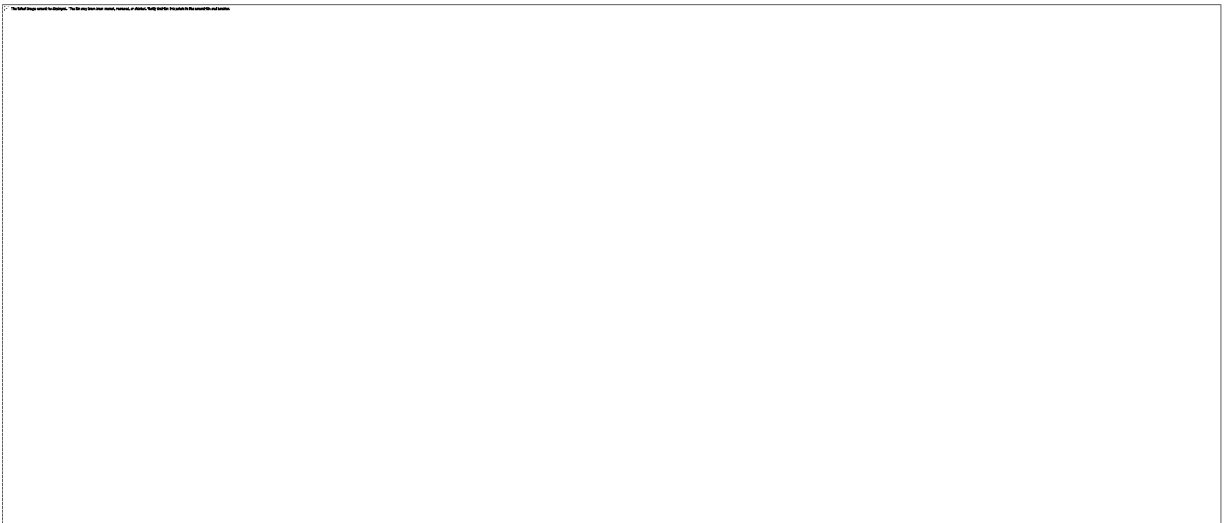
This week we rolled out our [2017 Electricity Price Map](#), which features a state-by-state comparison of electricity prices across the United States. This year's national average electricity rate was 10.54 cents kWh – the highest average rate in the past four years. You can find more information about the price trends of the map [HERE](#) on our blog.



.....

The "Zombie" Ozone Regulation that Threatens Transportation and Infrastructure

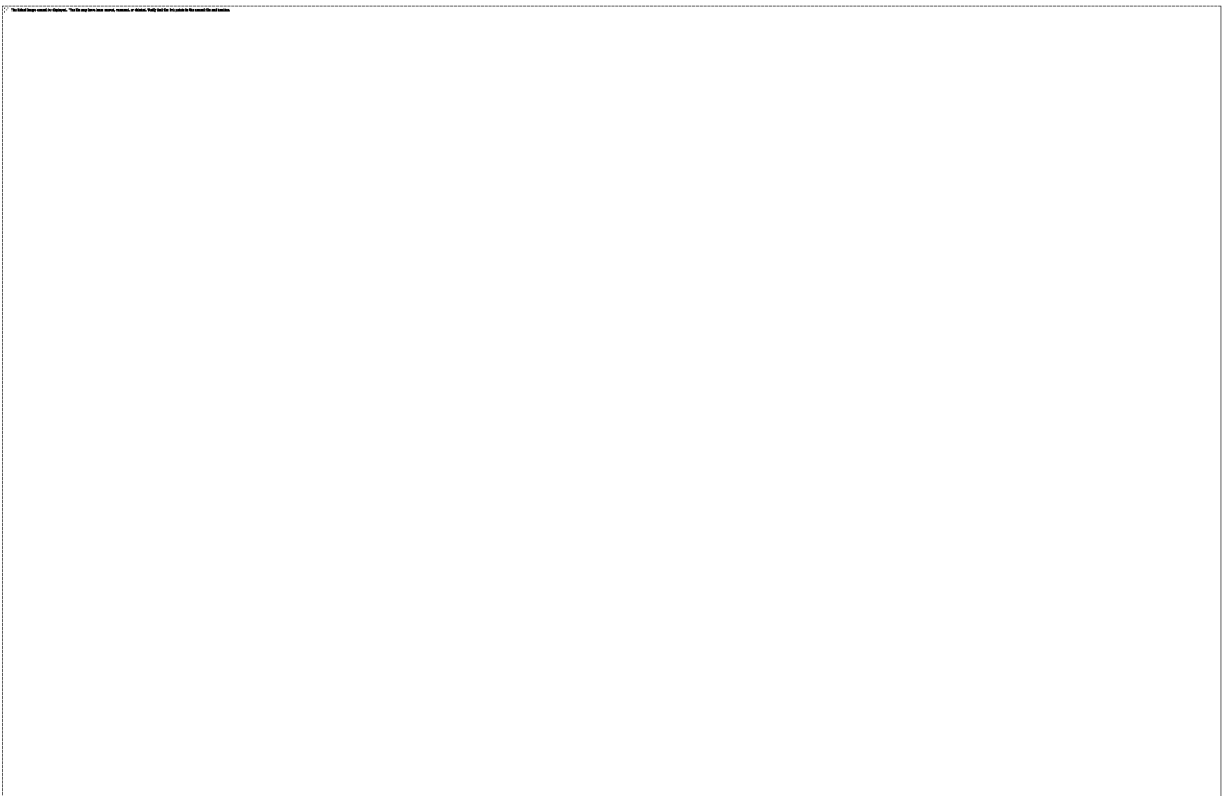
Why are we talking about zombies? Well, it is in some ways a fitting metaphor for a little-noticed February D.C. Circuit Court decision that has, among other things, resurrected decades old transportation planning requirements that were previously thought to be dead and buried. Read more [here](#).



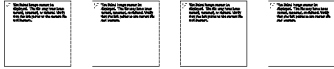
On the Road

GEI President and CEO Karen Harbert had a busy March. She joined industry leaders at CERA Week where she participated in a panel discussing "U.S. Energy Policy: Where Markets, Deregulation and Geopolitics Meet." Click [here](#) to read Karen's thoughts on relieving permitting-related infrastructure bottlenecks that make it easier to import foreign energy rather than using homegrown oil and gas.

At an even sponsored by the Congressional Hispanic Caucus Institute, Karen discussed global energy opportunities and how the market has turned in America's favor. Read more [here](#).



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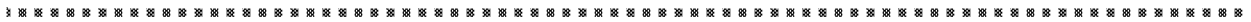
From: Global Energy Institute [globalenergy@uschamber.com]
Sent: 10/27/2017 5:57:38 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Energy Round Up



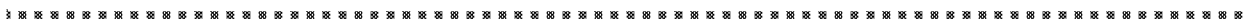
Energy Roundup

The Energy Tracker is Here

As the Trump Administration moves forward with an ambitious energy and environmental reform agenda, the Global Energy Institute and the law firm Beveridge & Diamond have launched a comprehensive Energy Tracker to help follow key regulatory, judicial and legislative developments. Check it out [here](#)!

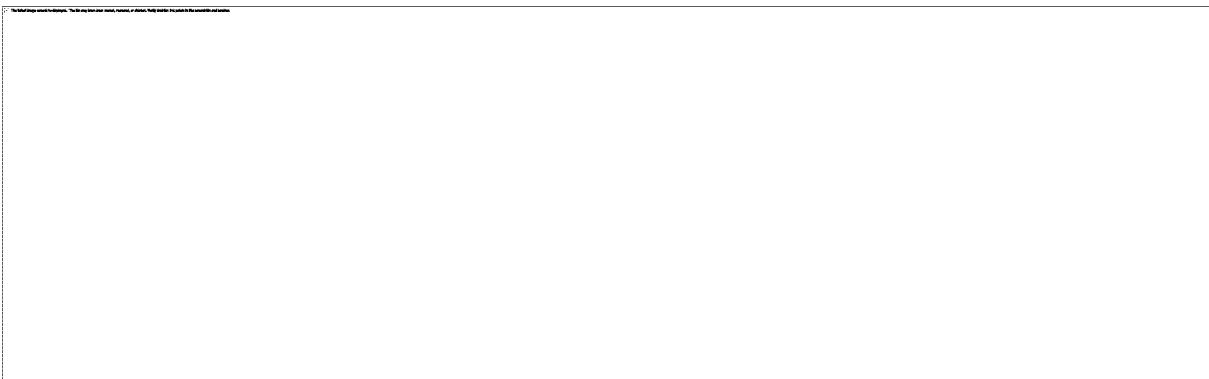


GEI's Christopher Guith was on the road in Chicago talking to state and local chambers about the latest in US energy policy.



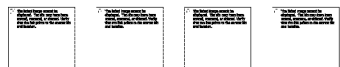
Fuel for Thought

This month, we released our new blog, **Fuel for Thought**, which features deep dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights. Check out Stephen Eule's latest blog on America's increasing crude exports and the subsequent benefits to our economy, job growth and more. If you like what you read, sign up to keep up with new blog posts!



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From: Sue Forrester [globalenergy@uschamber.com]
Sent: 1/24/2018 8:47:50 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Top Energy Stories of 2017



Dear Christian,

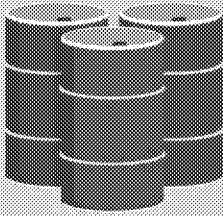
2017 was another banner year for energy. Significant private investment and steady technology advances continued to drive increases in energy production, keeping prices down for consumers like you and allowing the American economy to emerge from historically disruptive events such as major hurricanes unscathed.

The Trump Administration also notched important victories and built momentum in the long and arduous process of delivering regulatory relief, which will help the U.S. strengthen its role as a global energy super power-- making us more secure at home and increasing our leverage abroad.

Here are some of the 2017 highlights:

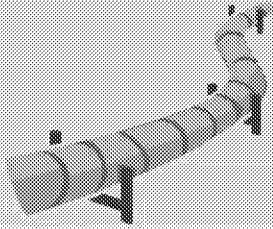
2017: America Grows More **#EnergyStrong**

**Energy
Production
Continues to Soar**



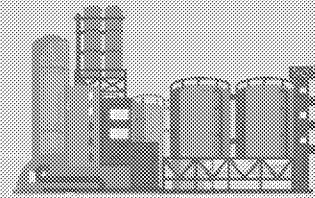
Thanks to new technologies and private investment, U.S. crude oil and natural gas production volumes are reaching all-time highs.

**Greenlighting
Critical
Infrastructure**



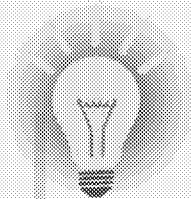
After long delays by the previous administration, both the Keystone XL Pipeline and the Dakota Access Pipeline were approved.

**A More Sensible
Approach to Power
Plant Regulations**



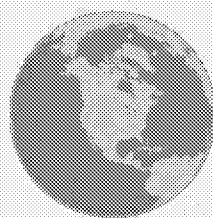
EPA is rescinding the expensive and legally dubious Clean Power Plan, and has started a new process to formulate better regulations.

**A Reliable
Energy
System**



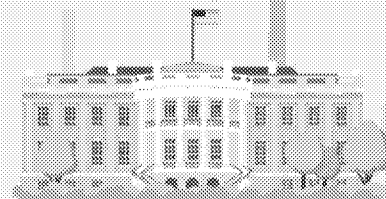
Despite devastating hurricanes, arctic weather and global turmoil, U.S. energy prices remain low thanks to our diverse, abundant mix of resources.

**More Opportunities
for Energy
Development**

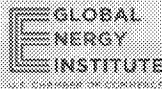


After decades of discussion, Congress permitted new development in a small area of Alaska. The Trump Administration has also announced a new draft offshore energy plan that is more expansive.

**Delivering
on Regulatory
Relief**



The new Administration is taking a critical look at onerous regulations, repealing some and reworking others. Combined with comprehensive tax reform, this will unleash capital investment and spur economic growth and higher wages.



U.S. CHAMBER OF COMMERCE

Sincerely,

Sue Forrester
Managing Director
Global Energy Institute
U.S. Chamber of Commerce

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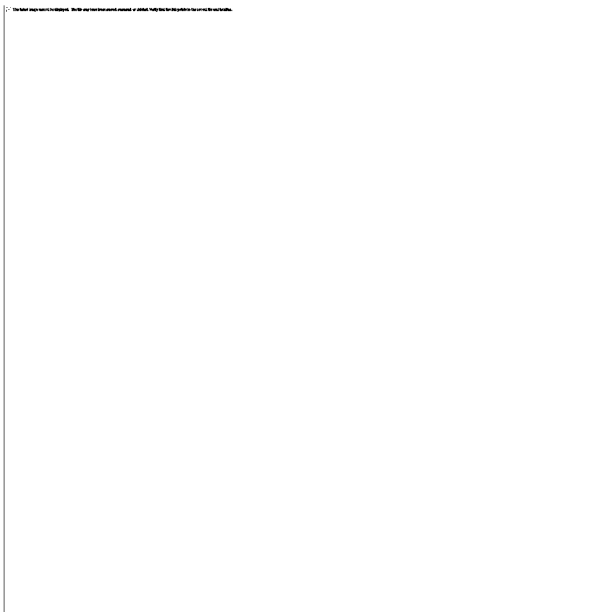
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Sent: 7/18/2018 2:17:52 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Hurricane season: Are we prepared?

The importance of energy infrastructure



Dear Christian:

Hurricane season is looming nearer but we are lacking a crucial element of preparedness: modern energy infrastructure.

My op-ed in the [Houston Chronicle](#) discusses the importance of a modern and reliable energy infrastructure during extreme weather and also outlines the current roadblocks preventing a modernized and diverse infrastructure.

Energy infrastructure projects are often overlooked and subsequent advances are being put on hold due to lengthy and complicated review processes in combination with deep pocketed activists seeking to advance the "keep it in the ground" environmental agenda.

The U.S. needs modern energy infrastructure to prepare and defend against major storms and extreme weather. Read the op-ed [here](#).



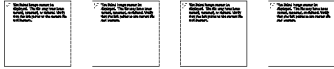
Sincerely,



Karen Harbert
President and CEO
Global Energy Institute
U.S. Chamber of Commerce



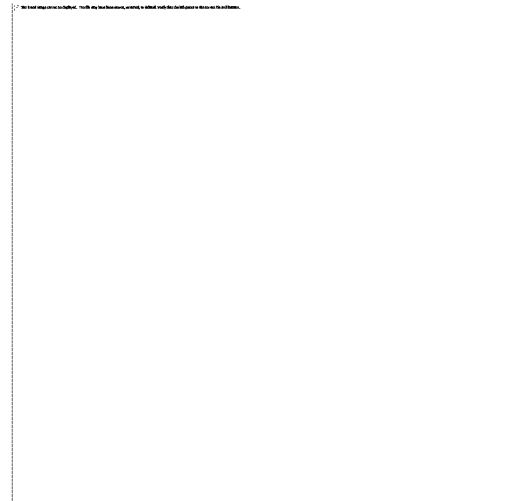
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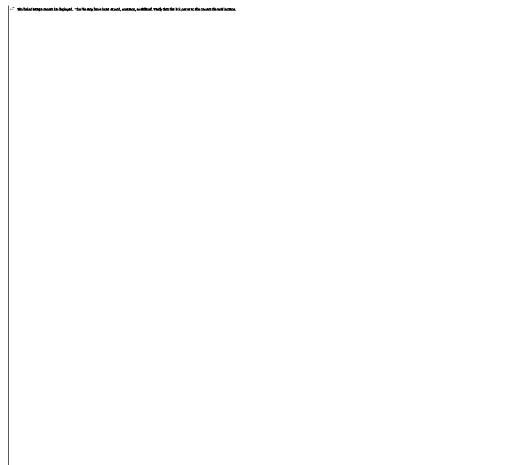
Message

From: Karen Harbert [kharbert@uschamber.com]
Sent: 10/16/2017 7:22:07 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Announcing: Fuel for Thought



Dear Christian:

The U.S. Chamber's Global Energy Institute is uniquely positioned to bring you the most important energy news and analysis from across the country and the world. So, today, we are launching our new blog, [Fuel for Thought](#). Our experts contributing to the blog have decades of experience at the highest levels of government and industry, and have their fingers on the pulse of federal and state policy action.



Fuel for Thought features deeper dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights on the future of energy demand and production. [Our most recent blog](#) shares insights from GEI Vice President Dan Byers on the proposed repeal of the Clean Power Plan, and the need for true flexibility as the EPA develops new emissions guidelines.

Because time can be tight, I've made sure that you can easily search **Fuel for Thought** to find content about the issues that matter most to you. Also, our weekly digest emails will put the latest energy analysis right in your inbox.

We have seen energy innovation and technology change America into an energy super power. And with a common sense approach that puts the right policies in place, we know that American energy can change the world. **Please visit Fuel for Thought and sign up to stay informed about the energy revolution.**

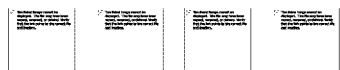
Sincerely,



Karen A. Harbert
President and CEO
Global Energy Institute
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From: Karen Harbert [globalenergy@uschamber.com]
Sent: 11/1/2017 9:07:38 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Introducing...Energy Strong



Dear Christian:

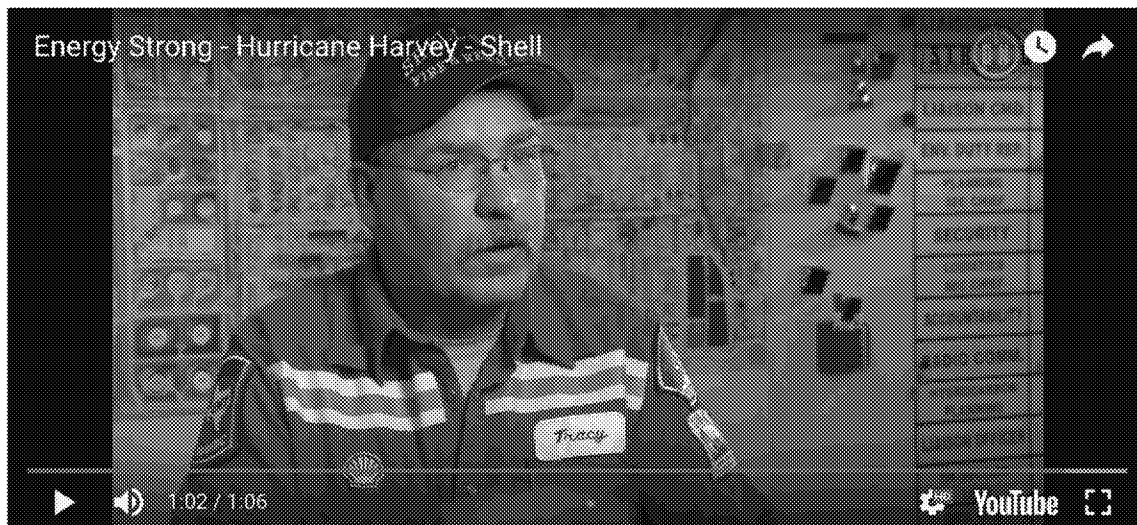
In the wake of recent natural disasters like Hurricanes Harvey and Irma, everyday Americans assumed the role of first responders as their family and friends faced sheets of rain, catastrophic flooding and destructive winds. The energy industry was at the forefront of this response.

Countless members of the energy industry worked alongside first responders and law enforcement officials to evacuate those in danger and begin the process of restoring critical energy sources.

The Global Energy Institute is proud to share their stories in a series of short videos titled ["Energy Strong."](#)

Each video brings us back to the critical hours during and immediately after these events, when the energy industry answered calls for assistance. We hope these stories will both educate and inspire.

First in the series is the story of how Shell's Tracy Neathery and his team assisted the city of Deer Park, Texas to prevent the city's ponds from flooding and damaging nearby homes and businesses.



In the coming weeks, we will share more “Energy Strong” videos as we continue to highlight the good works and community service of America’s energy industry.

Sincerely,

Karen Harbert
President and CEO
Global Energy Institute
U.S. Chamber of Commerce

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Sent: 10/20/2017 7:53:13 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Energy Round Up

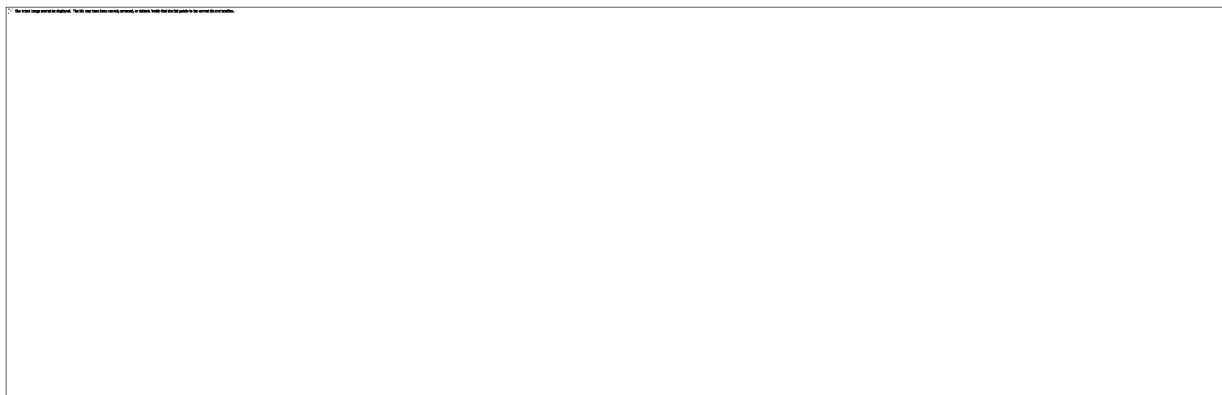


Energy Roundup



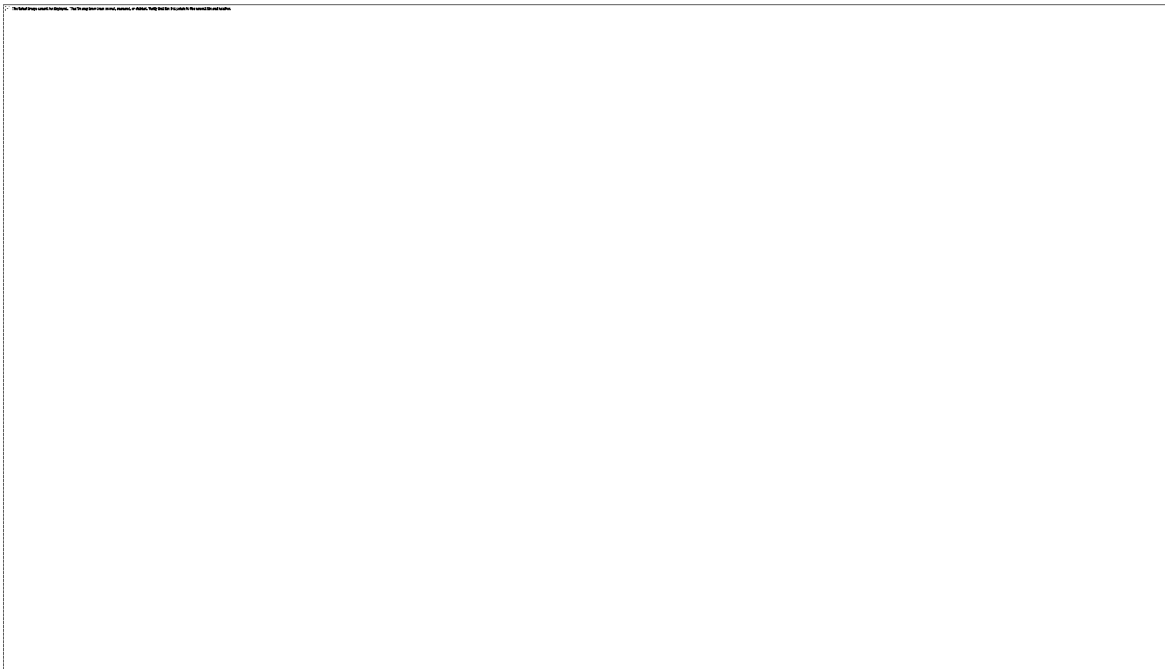
Introducing Fuel for Thought

This week, we released our new blog, Fuel for Thought, which features deep dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights. Check out Dan Byers latest blog on the proposed repeal of the Clean Power Plan, and the need for true flexibility as the EPA develops new emissions guidelines. If you like what you read, sign up to keep up with new blog posts!



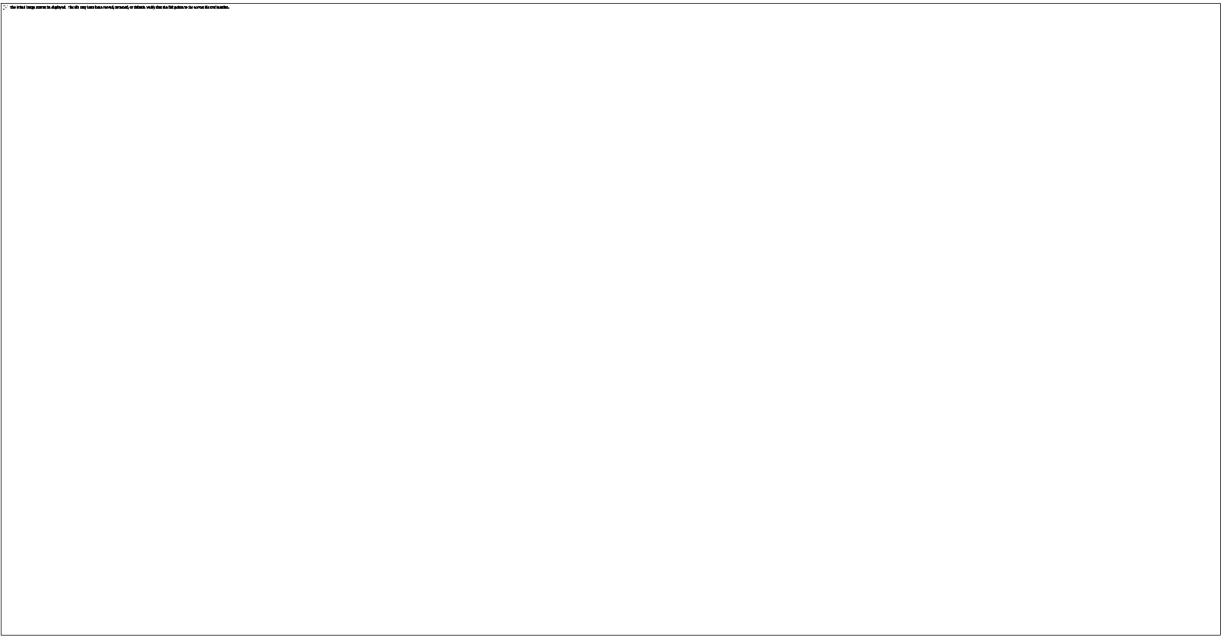
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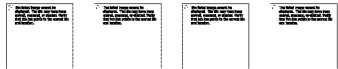


Energy Tracker on the Horizon

Having trouble keeping current on energy policy changes? We've got your covered. Stay tuned for a new interactive energy policy tracker from GEI.



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From: Dan Byers [globalenergy@uschamber.com]
Sent: 11/21/2017 8:48:55 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Don't Miss the Latest Updates to the Energy Tracker



Dear Christian,

Since we launched the [Global Energy Institute – Beveridge & Diamond Tracker](#) in mid-October, a number of regulatory and litigation developments have taken place. These are all covered in the latest version of the Tracker, available [here](#) for review. Updates since the last edition are presented in reverse chronological order, and include the following notable actions:

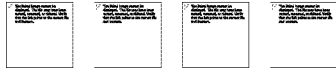
- [11/9/17](#): EPA [proposes to repeal](#) glider provisions of the heavy-duty truck phase II GHG and fuel efficiency standards.
- [11/9/17](#): D.C. Circuit grants additional 60-day abeyance of Clean Power Plan litigation.
- [11/8/17](#): EPA [announces](#) public hearing on proposed CPP repeal, and extends comment deadline on proposal to 1/18/18.
- [11/6/17 - 11/8/17](#): D.C. Circuit grants, then lifts, temporary stay of construction on Atlantic Sunrise pipeline.
- [10/25/17](#): Department of Energy, Department of Interior, and EPA issue reports on regulations that potentially burden domestic energy production.
- [10/24/17](#): Secretary Zinke [announces](#) auction for over 76 million acres of offshore oil and gas leases in the Gulf of Mexico for March 2018 (the largest oil and gas lease sale in U.S. history).

Stay tuned for additional updates in the coming weeks and for our year-end tally on all energy-related regulatory and policy reforms. Happy Thanksgiving!

Sincerely,

Dan Byers
Vice President, Policy
[Global Energy Institute](#)
U.S. Chamber of Commerce

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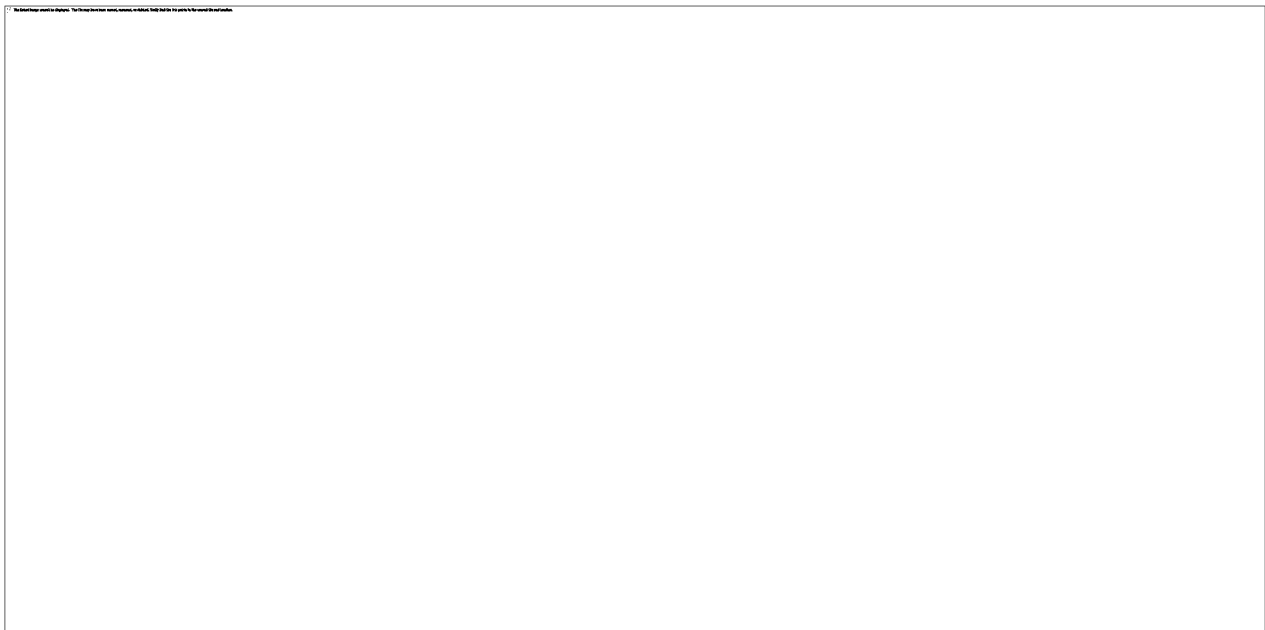
From: Sue Forrester [globalenergy@uschamber.com]
Sent: 6/28/2018 6:49:31 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Energy in America and Around the World

2018 World Gas Conference and June Energy Tracker Updates



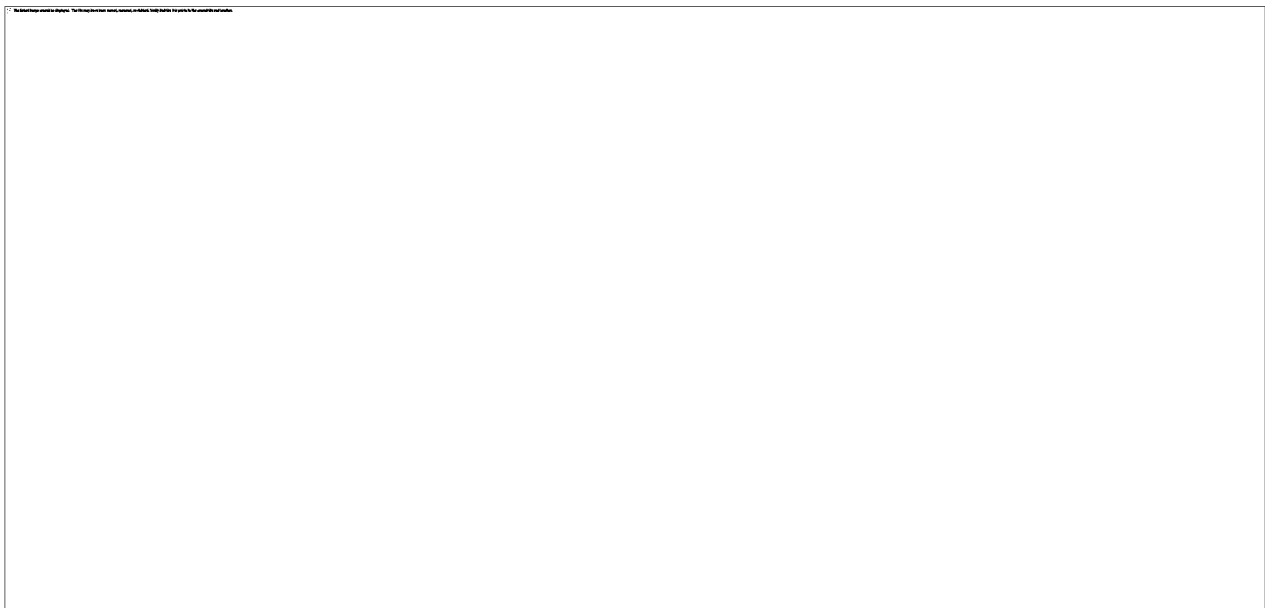
Dear Christian:

Energy leaders from across the globe converged on Washington, DC this week for the World Gas Conference. [Our latest blog](#) recognizes the extraordinary growth of the U.S. liquefied natural gas (LNG) industry, which has enhanced the energy security of allies and trading partners while also reducing our trade deficit here at home.



Earlier this month, the Trump Administration touted progress of its regulatory reform agenda as it marked the milestone of 500 days in office, emphasizing its support for expanded energy production, the elimination of regulatory red tape and increasing energy exports to allies around the world.

We've been tracking the countless individual agency actions that comprise this agenda—and the litigation that accompanies them—since Day 1. They are all covered in our June update to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).





Thanks to the current administration's focus on unleashing the power of U.S. energy resources, American energy production continues to benefit the country – and is now benefiting the world.

Sincerely,

Sue Forrester
Managing Director
Global Energy Institute
U.S Chamber of Commerce



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Sent: 7/3/2018 7:06:34 PM
To: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]
Subject: Star-Spangled Energy

How will American energy fuel your 4th of July?



Dear Christian:

This Independence Day, consumers around the country have more of their paychecks available for summer fun, **thanks to America's energy revolution.**

Do you remember 10 years ago, when Americans weren't feeling quite so "independent" on Independence Day? The U.S. was importing more than two-thirds of its oil, and July 4, 2008, saw gas prices reach record highs as the national average soared to more than \$4.11 per gallon (\$4.68 in 2018\$). The oil price shock left you with less money in your pocket and less gas in your tank. Just look at what was making headlines during the summer of 2008:



American families like yours were forced to cut back on spending, which in turn had ripple effects on the economy and tourism industry. Families that would have normally traveled during the holiday weekend chose to stay at home, and areas around the country dependent on tourism suffered.

Fast forward 10 years to today. Thanks to the American energy revolution, the energy anguish of 2008 is but a distant memory. **American innovation spurred an energy revolution that has successfully reduced our dependence on foreign oil and paved the way for the United States to become a world leader in oil and natural gas production.**

Travelers this summer will reap the benefits of America's stronger energy industry and see significantly lower prices than they did in 2008. Gas prices are currently \$1.93 per gallon less than in 2008, which translates to roughly \$32 per fill-up, on average, compared to a decade ago.

In ten years, the American energy sector has developed new technologies that have increased our energy security and allowed U.S. to become safer, stronger, and cleaner. And the best thing is, *we're just getting started.* **With continued investment into American energy and implementation of pro-growth policies, Americans will be more secure for many Independence Days to come.**

Sincerely,

Sue Forrester
 Managing Director
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 U.S. Chamber of Commerce

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Sent: 9/21/2017 2:59:02 PM
To: jtoomey@fitzgeraldtrucksales.com
Subject: RE: New Contact Info

Hi Jon,

Sounds great! Let's get together soon and please let me know if I can be helpful in anyway.

Have a great day,

Christian R. Palich
Deputy Associate Administrator
Office of Congressional & Intergovernmental Affairs
U.S Environmental Protection Agency
O: 202.564.4944
C: [REDACTED] Ex. 6
E: Palich.Christian@epa.gov

From: jtoomey@fitzgeraldtrucksales.com [mailto:jtoomey@fitzgeraldtrucksales.com]
Sent: Thursday, September 21, 2017 10:46 AM
To: Palich, Christian <palich.christian@epa.gov>
Subject: New Contact Info

Hi Christian,

Good seeing you yesterday. Below is my new contact information. It would be great to get a coffee soon – just let me know when you're free!

Best,
Jon

Jon Toomey

Director, Government Affairs | **Fitzgerald Glider Kits**

[REDACTED] Ex. 6 (p)

jtoomey@fitzgeraldtrucksales.com